

Ford January Retail Sales Outpaced Overall Industry Retail by Four Percentage Points on Strong Truck and SUV Sales; F-Series Starts The Year As America's Best-Selling Truck; Ford Brand SUVs Post Record January Start; Lincoln SUVs Post Best Retail Sales In 20 Years





JANUARY 2021 SALES

| | Total Vehicle | Truck | SUV | Car | | |
|---------------------------|---------------|--------|---------------|--------|--|--|
| Total U.S. Sales | 143,578 | 74,928 | 60,954 | 7,696 | | |
| Total Sales vs. Jan 2020 | -8.3% | -8.6% | 7.6% | -57.0% | | |
| Retail Sales vs. Jan 2020 | 5.5 % | 9.9% | 13.4 % | -43.8% | | |

HIGHLIGHTS

- Ford started the year strong with January retail sales outpacing the estimated overall retail industry by four percentage points on strong truck and SUV Sales. F-Series begins the year as America's best-selling truck outselling all competitors again in January. Ford brand SUVs posted best-ever January start and Lincoln SUVs had their best start in 20 years.
- Ford January sales represented a very healthy mix with a strong focus on retail results, with gains in trucks and SUVs more than offsetting our year-over-year car losses.
- Ford brand SUVs posted a new record retail sales start in January, due to the launch of the all-new Bronco Sport and continued strong performance of America's best-selling mid-size SUV. Bronco Sport sales totaled 8,050 as it continues to ramp up while turning on dealer lots in just 11 days. Explorer posted its best retail sales start in 17 years.
- Ford January total truck sales including pickups and vans
 posted their best January retail sales start since 2008. Based
 on total sales, Ford begins the year as America's No. 1 seller of
 trucks.
- Building on 44 straight years of sales leadership New F-150

 just two months into launch is turning at a record pace of just
 days while posting a retail sales increase of 6.4 percent.

 Super Duty retail sales were up 17 percent for the month.
- Ranger retail sales increased 4.8 percent in January, making it Ranger's best retail sales start since 2005.
- Mustang Mach-E now shipping as inventory continues to arrive on dealer lots. Days to turn on dealer lots for Mustang Mach-E is very fast at just 4 days. Overall, Ford electrified vehicle sales jumped 18.5 percent in January as momentum grows for F-150, Escape, and Explorer hybrids.
- Lincoln SUVs provided best retail sales start to the year in 20 years. January Corsair retail sales represent a record start for Lincoln in the small premium SUV segment.

About Ford Motor Company

Ford Motor Company is a global company based in Dearborn, Michigan. The company designs, manufactures, markets and services a full line of Ford cars, trucks, SUVs, electrified vehicles and Lincoln luxury vehicles, provides financial services through Ford Motor Credit Company and is pursuing leadership positions in electrification; mobility solutions, including self-driving services; and connected services. Ford employs approximately 187,000 people worldwide. For more information regarding Ford, its products and Ford Motor Credit Company, please visit www.corporate.ford.com.

*U.S. sales volume reflects transactions with (i) retail and fleet customers (as reported by dealers), (ii) government and (iii) Ford management. Average transaction pricing based on J.D. Power and Associates PIN data.

"January embodies the continued momentum we see for 2021, thanks to a new lineup of must-have products, including F-150, Bronco Sport, Mustang Mach-E and later this year – Bronco. We're seeing customers and dealers excited about the new content and features we're offering, and we look forward to delivering for them."

- Andrew Frick, vice president, Ford Sales U.S. and Canada

MUST-HAVE PRODUCTS



Ford Commercial



Ford Trucks



Ford SUVs



Ford Performance



Lincoln SUVs

Ford Transit and Ford commercial vans begin the year strong, with stronger retail sales. Sales of America's best-selling van, the Ford Transit, saw sales to retail customers expand 38.2 percent. At total, Transit van outsold its nearest competitor by 45.6 percent. The allnew electrified Transit vans are expected late this year.

As F-150 retail sales track with the rebuilding of Ford's inventory, we continue to see strong days to turn on dealer lots of 13 days, with a rich mix of high trim series models totaling 31 percent. January F-150 retail sales had the biggest impact in America's largest full-size pickup market, Texas, with retail sales of 16.1 percent.

Ford Bronco Sport sales continue to climb. Combined with the Bronco, launching later this year, these two SUVs offer strong incremental sales opportunity for Ford. Customers are telling us that they love Bronco Sport's best-in-class cargo room and standard 4X4 with GOAT mode. Some of our largest markets for Bronco Sport are coastal and represent L.A., New York and Florida.

Mustang retail sales increased 9.7 percent at the start of the year. This helped to expand Mustang's retail share of the sports car segment to over 33 percent. People opting for Mustangs equipped with the Mustang premium package were up 31.3 percent over last year, as we prepare for the introduction of Mach 1 this spring.

The Northeast helped propel Corsair to its best-ever January start. We are seeing the majority of Corsair sales coming from the Northeast, which has been long dominated by foreign luxury SUV brands. Lincoln Navigator also is off to a strong start with retail sales up 12.1 percent. This comes with a strong concentration of high-end Black Label comprising 19 percent of sales

FORD MOTOR COMPANY JANUARY 2021 U.S. SALES

| | Janua | | % | <u></u> | | |
|---------------------|-------------------------|-------------------------|----------------|-------------------------------|-------------------------|----------------|
| CALEG BY DRAND | <u>2021</u> <u>2020</u> | | <u>Change</u> | <u>2021</u> | <u>2020</u> | <u>Change</u> |
| SALES BY BRAND | 125 927 | 147745 | 0.1 | 125 927 | 147745 | 0.1 |
| Ford Lincoln | 135,837 <u>7,741</u> | 147,745 <u>8,815</u> | -8.1 -12.2 | 135,837 7,741 | 147,745 <u>8,815</u> | -8.1 -12.2 |
| Total vehicles | 143,578 | 156,560 | -8.3 | 143,578 | 156,560 | -8.3 |
| Total vehicles | 143,376 | 130,300 | -0.3 | 143,376 | 130,300 | -0.3 |
| SALES BY TYPE | | | | | | |
| Cars | 7,696 | 17,878 | -57.0 | 7,696 | 17,878 | -57.0 |
| SUVs | 60,954 | 56,660 | 7.6 | 60,954 | 56,660 | 7.6 |
| Trucks | <u>74,928</u> | 82,022 | -8.6 | <u>74,928</u> | 82,022 | -8.6 |
| Total vehicles | 143,578 | 156,560 | -8.3 | 143,578 | 156,560 | -8.3 |
| FORD BRAND | | | | | | |
| Fiesta | 0 | 1,410 | -100.0 | 0 | 1,410 | -100.0 |
| Fusion | 2,677 | 10,284 | -74.0 | 2,677 | 10,284 | -74.0 |
| GT | 7 | 18 | -61.1 | 7 | 18 | -61.1 |
| Mustang | <u>4,324</u> | <u>4,432</u> | -2.4 | <u>4,324</u> | <u>4,432</u> | -2.4 |
| Ford Cars | 7,008 | 16,144 | -56.6 | 7,008 | 16,144 | -56.6 |
| EcoSport | 4,382 | 4,263 | 2.8 | 4,382 | 4,263 | 2.8 |
| Bronco Sport | 8,050 | 0 | N/A | 8,050 | 0 | N/A |
| Escape | 11,190 | 14,134 | -20.8 | 11,190 | 14,134 | -20.8 |
| Mustang Mach E | 238 | 0 | N/A | 238 | 0 | N/A |
| Edge | 6,837 | 7,269 | -5.9 | 6,837 | 7,269 | -5.9 |
| Flex | 0 | 1,001 | -100.0 | 0 | 1,001 | -100.0 |
| Explorer | 18,095 | 16,291 | 11.1 | 18,095 | 16,291 | 11.1 |
| Expedition | <u>5,109</u> | <u>6,621</u> | -22.8 | <u>5,109</u> | <u>6,621</u> | -22.8 |
| Ford SUVs | 53,901 | 49,579 | 8.7 | 53,901 | 49,579 | 8.7 |
| F-Series . | 55,276 | 58,510 | -5.5 | 55,276 | 58,510 | -5.5 |
| Ranger | 6,102 | 6,013 | 1.5 | 6,102 | 6,013 | 1.5 |
| E-Series Transit | 3,036 | 3,038 | -0.1 | 3,036 | 3,038 | -0.1 |
| Transit Connect | 7,498 2,015 | 11,114 2,828 | -32.5 -28.7 | 7,498 2,015 | 11,114 2,828 | -32.5 -28.7 |
| Heavy trucks | 1,001 | 519 | 92.9 | 2,013 1,001 | 2,828 <u>519</u> | 92.9 |
| Ford Trucks | 74,928 | 82,022 | -8.6 | <u>1,001</u> <u>74,928</u> | 82,022 | -8.6 |
| | | | | | | |
| Ford Brand | 135,837 | 147,745 | -8.1 | 135,837 | 147,745 | -8.1 |
| LINCOLN BRAND | | | | | | |
| MKZ | 425 | 1,193 | -64.4 | 425 | 1,193 | -64.4 |
| Continental | <u>263</u> | <u>541</u> | -51.4 | <u>263</u> | <u>541</u> | -51.4 |
| Lincoln Cars | 688 | 1,734 | -60.3 | 688 | 1,734 | -60.3 |
| Corsair/MKC | 2,019 | 1,882 | 7.3 | 2,019 | 1,882 | 7.3 |
| Nautilus/MKX | 1,740 | 1,760 | -1.1 | 1,740 | 1,760 | -1.1 |
| MKT | 0 | 52 | -100.0 | 0 | 52 | -100.0 |
| Aviator | 1,939 | 2,140 | -9.4 | 1,939 | 2,140 | -9.4 |
| Navigator | <u>1,355</u> | <u>1,247</u> | 8.7 | <u>1,355</u> | <u>1,247</u> | 8.7 |
| Lincoln SUVs | <u>7,053</u> | <u>7,081</u> | -0.4 | <u>7,053</u> | <u>7,081</u> | -0.4 |
| Lincoln Brand | 7,741 | 8,815 | -12.2 | 7,741 | 8,815 | -12.2 |

Ford Motor Company

JAN 2021 U.S. GROSS AND DEALER STOCKS

Gross Stock

| | Units | | | | |
|---------------------------|--------------|--|--|--|--|
| | (000) | | | | |
| Fusion | 9.1 | | | | |
| Mustang | 15.0 | | | | |
| GT | 0.0 | | | | |
| Ford Cars | 24.1 | | | | |
| MKZ | 1.3 | | | | |
| Continental | 1.2 | | | | |
| Lincoln Cars | 2.5 | | | | |
| Total Cars | 26.5 | | | | |
| Escape | 39.2 | | | | |
| Bronco Sport | 6.1 | | | | |
| Mustang Mach-E | 5.0 | | | | |
| EcoSport | 15.3 | | | | |
| Edge | 20.5 | | | | |
| Explorer | 53.1 | | | | |
| Expedition | <u> 17.5</u> | | | | |
| Ford SUVs | 156.7 | | | | |
| Corsair | 7.1 | | | | |
| Nautilus | 5.7 | | | | |
| Aviator | 4.9 | | | | |
| Navigator | 3.9 | | | | |
| Lincoln SUVs | 21.7 | | | | |
| Total SUVs | 178.4 | | | | |
| Econoline Van | 7.7 | | | | |
| Transit Connect (Tourneo) | 10.4 | | | | |
| Transit Van | 21.4 | | | | |
| Ranger | 18.9 | | | | |
| F-Series | 150.2 | | | | |
| Medium/Heavy | 4.2 | | | | |
| Ford Trucks | 212.9 | | | | |
| Total Car, Utility, Truck | 417.8 | | | | |

| | | | | <u> 2021 C</u> | alendar Ye | ai Piodu | CHOILDY F | <u>riafil</u> | | | | | |
|----------------------------|------------|-----|--------|----------------|------------|------------|-----------|---------------|----------|----------|------|----------|------------------|
| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Full Year |
| Flat Rock | <u>our</u> | 100 | ivical | 7.01 | ividy | <u>our</u> | <u> </u> | <u>/tug</u> | <u> </u> | <u> </u> | 1404 | <u> </u> | <u>r an roar</u> |
| Ford Mustang | 6,714 | | | | | | | | | | | | 6,714 |
| Chicago Main | 5, | | | | | | | | | | | | 0, |
| Ford Explorer | 21,531 | | | | | | | | | | | | 21,53 |
| Lincoln Aviator | 1,564 | | | | | | | | | | | | 1,564 |
| Chicago SHO | 1,000 | | | | | | | | | | | | ., |
| Ford Explorer | 2,396 | | | | | | | | | | | | 2,396 |
| Lincoln Aviator | 361 | | | | | | | | | | | | 36 |
| Cuautitlan | | | | | | | | | | | | | |
| Mustang Mach-E | 4,250 | | | | | | | | | | | | 4,250 |
| Dearborn Truck Plant | , | | | | | | | | | | | | , - |
| Ford F-Series (F-150) | 28,309 | | | | | | | | | | | | 28,309 |
| Detroit Chassis Plant | ==,000 | | | | | | | | | | | | |
| Stripped Chassis | 1,112 | | | | | | | | | | | | 1,112 |
| Hermosillo | 1,112 | | | | | | | | | | | | 1,112 |
| Bronco Sport | 4,046 | | | | | | | | | | | | 4,046 |
| Kansas City (SUV) | 4,040 | | | | | | | | | | | | 4,040 |
| Ford Transit | 6,840 | | | | | | | | | | | | 6,840 |
| Kansas City (Truck) | 0,040 | | | | | | | | | | | | 0,040 |
| Ford F-Series (F-150) | 22,107 | | | | | | | | | | | | 22,10 |
| | 22,107 | | | | | | | | | | | | 22,10 |
| Kentucky Truck | 29,075 | | | | | | | | | | | | 29,075 |
| Ford F-Series (Super Duty) | | | | | | | | | | | | | , |
| Ford Expedition | 7,296 | | | | | | | | | | | | 7,296 |
| Lincoln Navigator | 2,008 | | | | | | | | | | | | 2,008 |
| Louisville Assembly | | | | | | | | | | | | | |
| Ford Escape | 7,681 | | | | | | | | | | | | 7,68 |
| Lincoln Corsair | 1,113 | | | | | | | | | | | | 1,113 |
| Michigan Assembly | | | | | | | | | | | | | |
| Ranger | 9,799 | | | | | | | | | | | | 9,799 |
| Bronco | 99 | | | | | | | | | | | | 99 |
| Multimatic | | | | | | | | | | | | | |
| Ford GT | 19 | | | | | | | | | | | | 19 |
| <u>Oakville</u> | | | | | | | | | | | | | |
| Ford Edge | 64 | | | | | | | | | | | | 64 |
| Lincoln Nautilus | 123 | | | | | | | | | | | | 123 |
| Ohio Assembly | | | | | | | | | | | | | |
| Ford Econoline | 4,374 | | | | | | | | | | | | 4,374 |
| Medium Truck | 151 | | | | | | | | | | | | 15 |
| Super Duty | <u>376</u> | | | | | | | | | | | | 376 |
| Total Production | 161,408 | - | _ | _ | _ | - | _ | _ | - | - | _ | _ | 161,408 |
| Town Toddollon | 101,400 | _ | | _ | | _ | _ | _ | _ | _ | | _ | 101,400 |