

BUILT FOR AMERICA



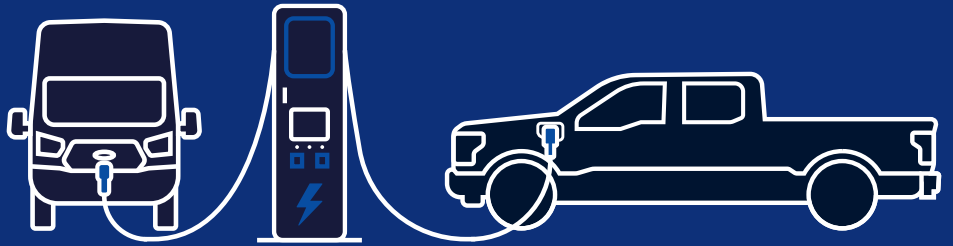
America's No. 1 Auto Manufacturer

- Employs more UAW hourly workers than any other automaker
- Assembles more vehicles in the U.S. than any other automaker
- Supports 1 million American jobs and contributed more than \$100 Billion to U.S. GDP
- Assembled 1.7 million vehicles in the U.S. in 2020 – nearly 200,000 more than any other automaker
- 80%+ of vehicles sold in the U.S. in 2020 were assembled in the U.S.



Two new electric vehicles will be made in the U.S. by UAW workers:

F-150 Lightning
E-Transit



Leader in Electrification and Sustainability



- Electrifying iconic, best-selling vehicles
- First to bring all-electric full-size pickup trucks, commercial vans, and SUVs to U.S. customers
- Investing \$22+ billion in vehicle connection and electrification through 2025
- North America's largest EV charging network – 63,000+ charging plugs
- Committed to sourcing 100% renewable energy by 2035 and carbon neutrality by 2050
- Stood with California in support of stronger greenhouse gas standards

LIGHTNING

Ford F-150 Lightning

- To be revealed on May 19
- Combines new innovation, technologies and electric capabilities with the power, payload and towing capability of all Built Ford Tough trucks.

Ford F-Series

- America's best-selling vehicle for 39 years
- Supports 500,000 American jobs